



Tavola Rotonda Manufacturing Security Summit 2021

Moderà:

Enzo M. Tieghi, CS Clusit

7 ottobre 2021 orario 10.00-12.30 - Security Summit Vertical

#securitysummitvertical



Tavola Rotonda Manufacturing Security Summit 2021

Intervengono:

Andrea Provini, *Presidente AUSED*

Fabio Massimo Marchetti, *Vice Presidente ANIE Automazione con delega alla digitalizzazione*

Andrea Boraschi, *Presidente ANIPLA*

Mirco Marchetti, *Prof. CRIS Università degli Studi di Modena e Reggio Emilia*

7 ottobre 2021 orario 10.00-12.30 - Security Summit Vertical

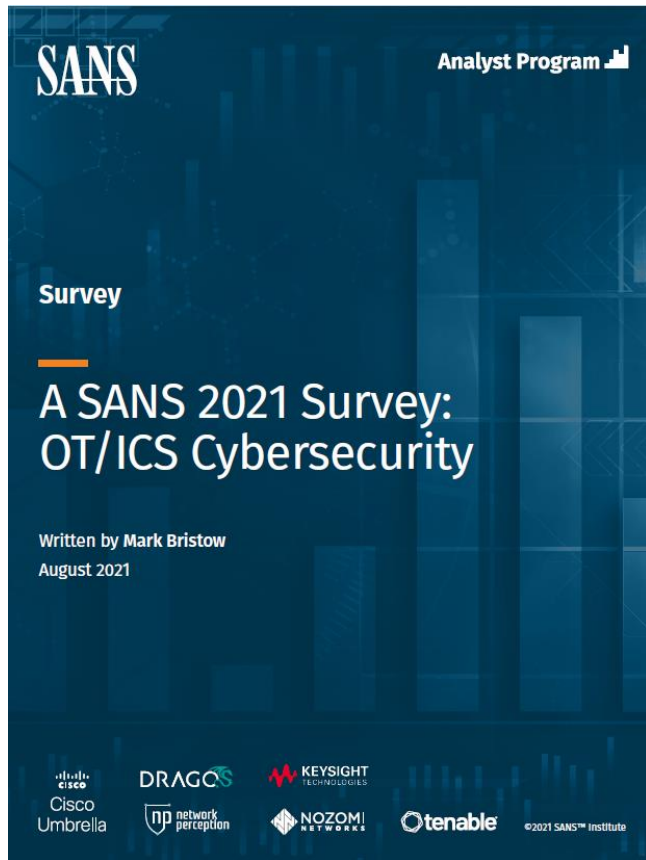
#securitysummitvertical

Enzo M. Tieghi

COMITATO SCIENTIFICO CLUSIT,
CONTROLLO ED AUTOMAZIONE IN AMBITO
INDUSTRIALE, INDUSTRIAL IOT

[HTTPS://IT.LINKEDIN.COM/IN/ETIEGHI](https://it.linkedin.com/in/etieghi)





Survey Annuale di SANS su OT/ICS Cybersecurity: nel 2021 quasi 500 intervistati e quasi 1300 Plants (30% in Europa)

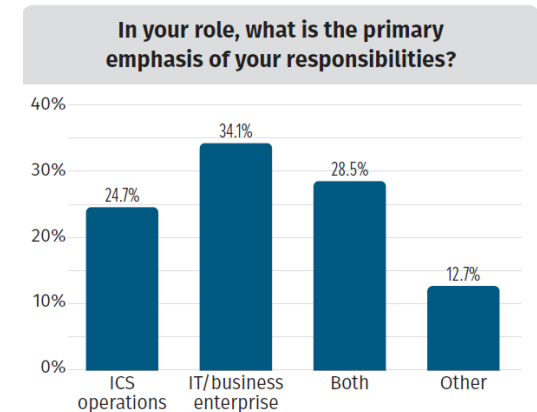


Figure 1. IT/OT Role Focus

<https://www.sans.org/white-papers/SANS-2021-Survey-OTICS-Cybersecurity/>

1) Attenzione / Visibilità :

Ha subito incidenti sui sistemi di controllo OT negli ultimi 12 mesi?

Have you experienced one or more security incidents (e.g., unauthorized access; security breach; loss of OT relevant data; operational disruption, damage, destruction of product, process, or property) involving your OT/control systems during the past 12 months?

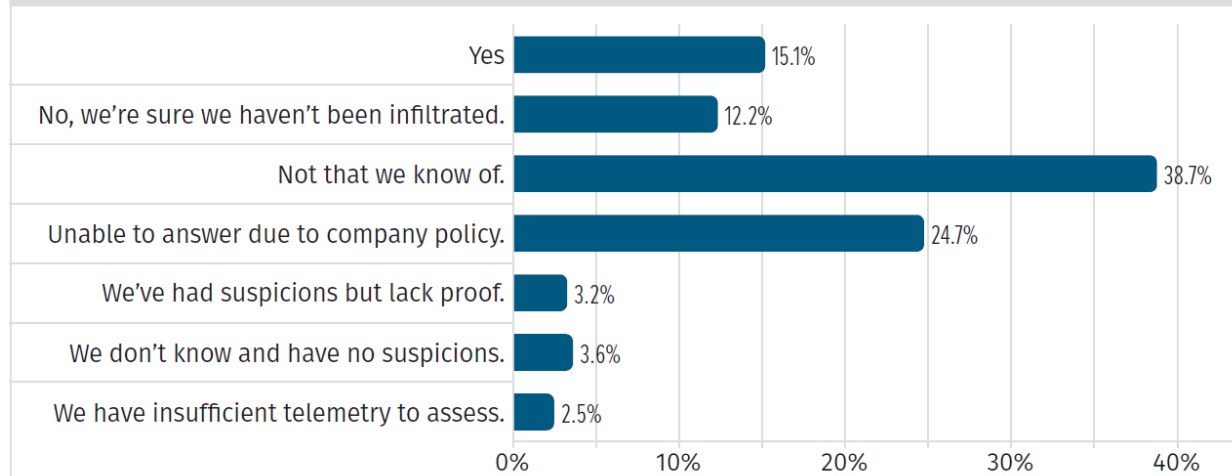


Figure 8. Incidents in the Past 12 Months

$$37,8 + 3,2 + 3,6 + 2,5 =$$

**48% Non sa / non si è
accorto se ha avuto
incidenti**

2) OK incidenti, ma quanti? ... e con quale impatto ?

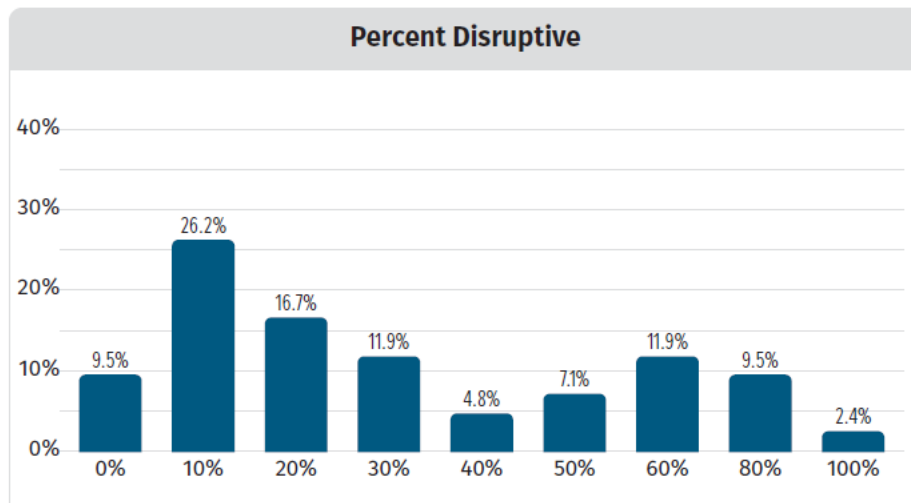
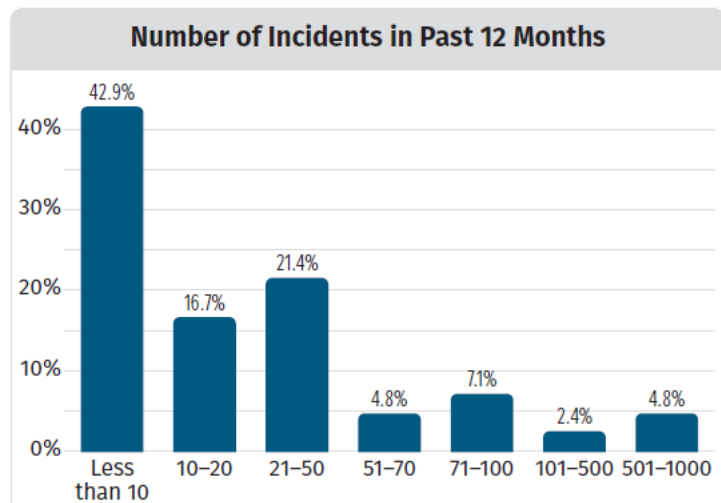


Figure 9. Incident Frequency and Process Disruption

Quasi il 60% ha subito più di 10 incidenti in un anno
Quasi il 90% ha avuto ripercussioni in Produzione

3) Quali le minacce più presenti ?

Ransomware al 54,2%,

e sono sempre alte quelle «interne», sia accidentali che intenzionali

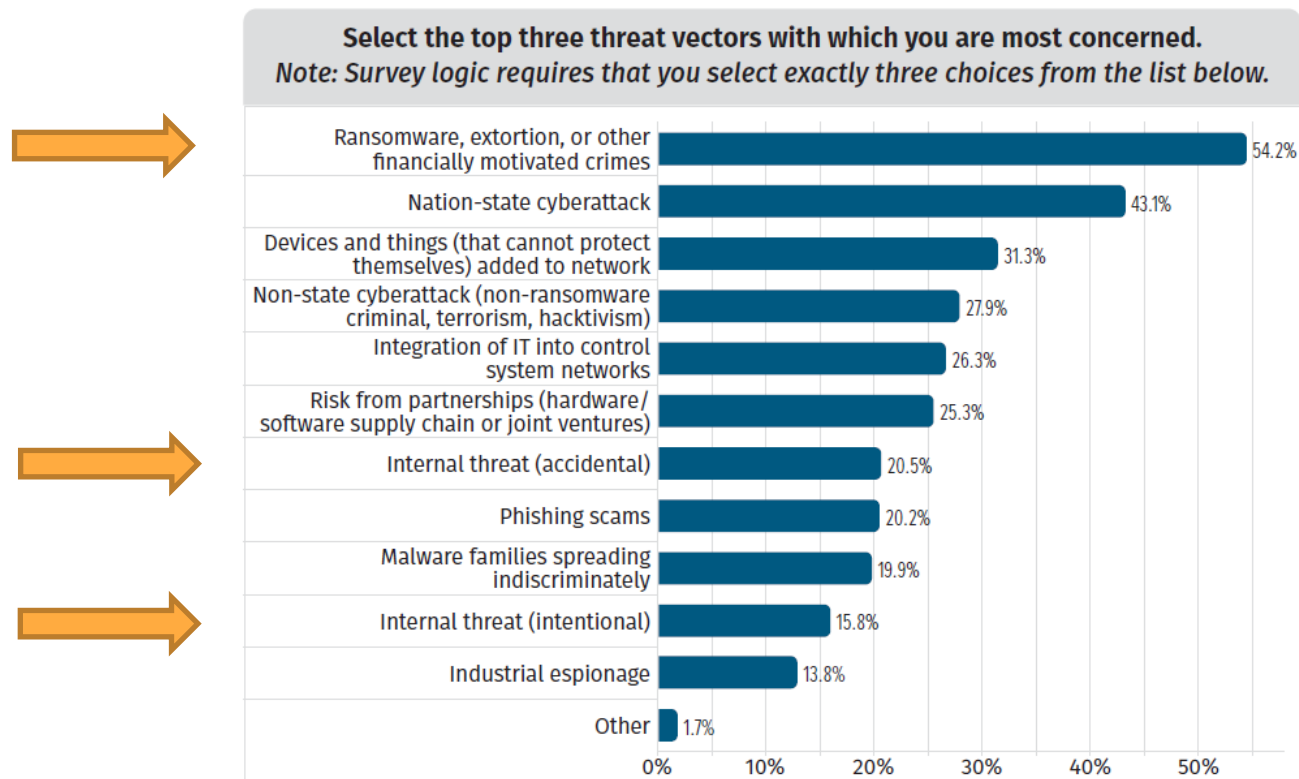


Figure 5. Top Threat Vectors

**4) Cloud in Fabbrica: ormai lo usa il 40%,
.... e il 49,2% di questo con anche «funzioni operative»**

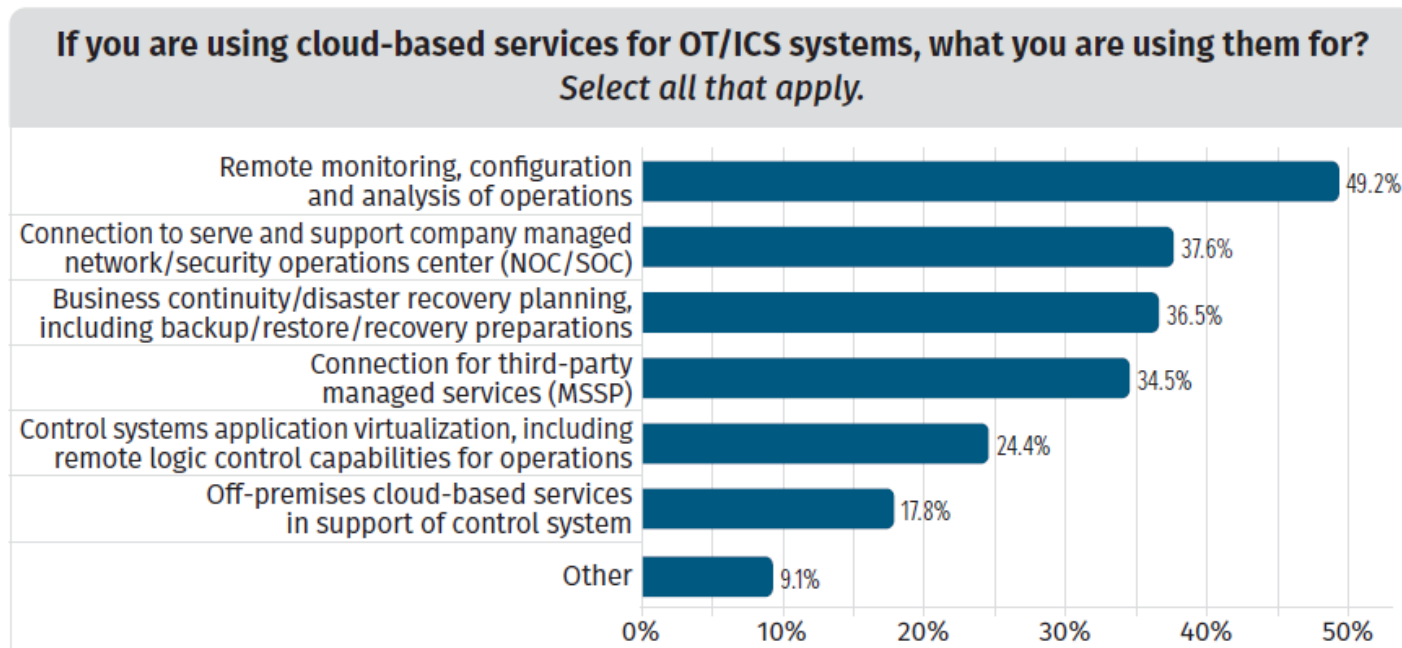


Figure 15. Functional Use of Cloud Technologies

Draft NISTIR 8374

Cybersecurity Framework Profile for Ransomware Risk Management

William C. Barker
Dakota Consulting
Silver Spring, MD

William Fisher
Applied Cybersecurity Division
Information Technology Laboratory

Karen Scarfone
Scarfone Cybersecurity
Clifton, VA

Murugiah Souppaya
Computer Security Division
Information Technology Laboratory

This publication is available free of charge from:
<https://doi.org/10.6028/NIST.IR.8374-draft>

September 2021



U.S. Department of Commerce
Gina M. Raimondo, Secretary

National Institute of Standards and Technology
James K. Olthoff, Performing the Non-Exclusive Functions and Duties of the Under Secretary of Commerce
for Standards and Technology & Director, National Institute of Standards and Technology

**NIST su Gestione del
Rischio Ransomware:**

**Public comment period
September 8, 2021
through October 8, 2021**

5) Ma in Azienda, chi si occupa della OT/ICS Cyber Security?

Who in your organization sets policy for security of control systems?

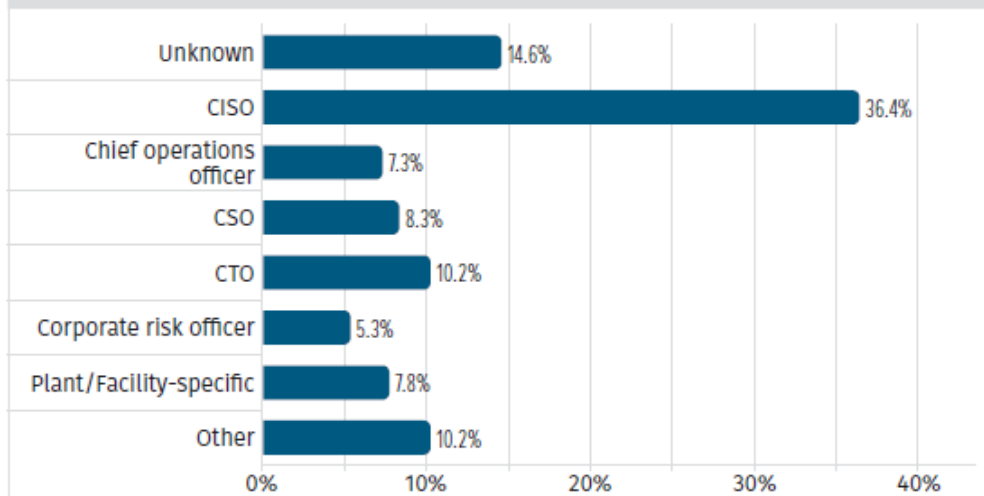


Figure 28. Security Policy Responsibility

Who in your organization is responsible for implementation of security controls around control systems? *Select all that apply.*

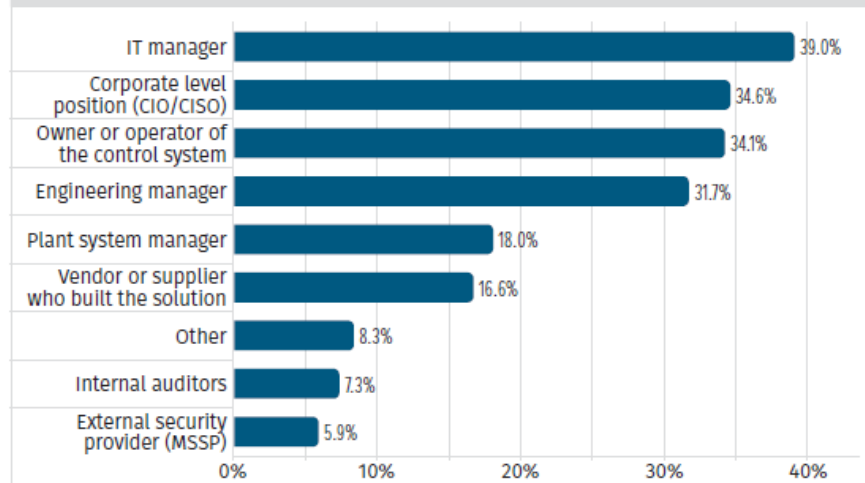


Figure 29. Security Control Implementation



Rapporto CLUSIT 2020 La gestione dell'OT Security - La Survey dell'Osservatorio Information Security & Privacy:

- **Quasi 700 CIO/CISO intervistati**
- **180 Grandi Aziende**
- **501 PMI**

Alcuni dati:

- **68% fa Audit di OT Security**
- **60% ha contromisure OT Sec**
- **15% senza alcun presidio OT Sec**
- **52% non ha skill specifiche OT**

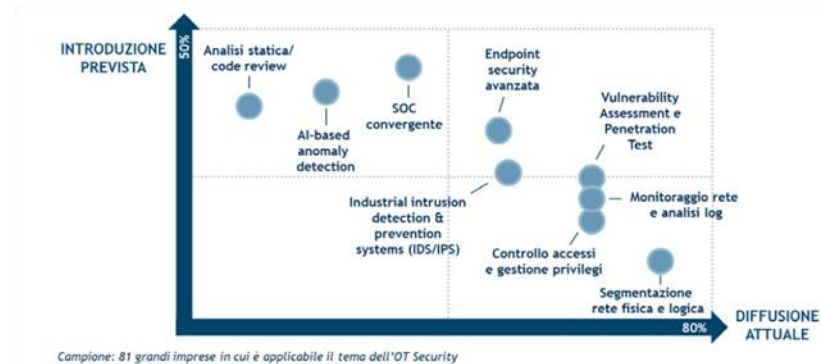


Figura 1: Gli strumenti e le tecnologie adottate – Fonte: Osservatorio Information Security & Privacy, School of Management Politecnico di Milano

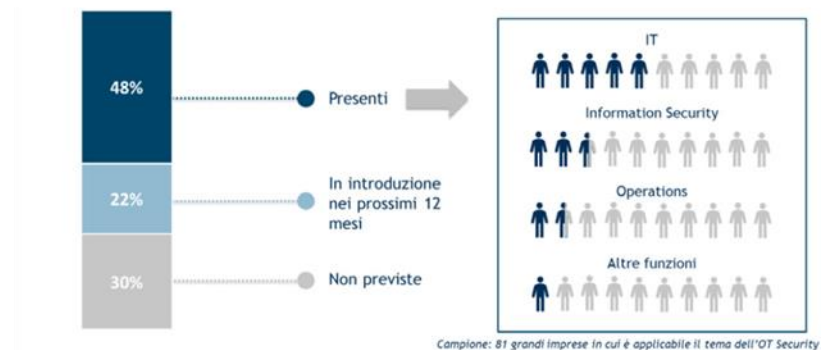
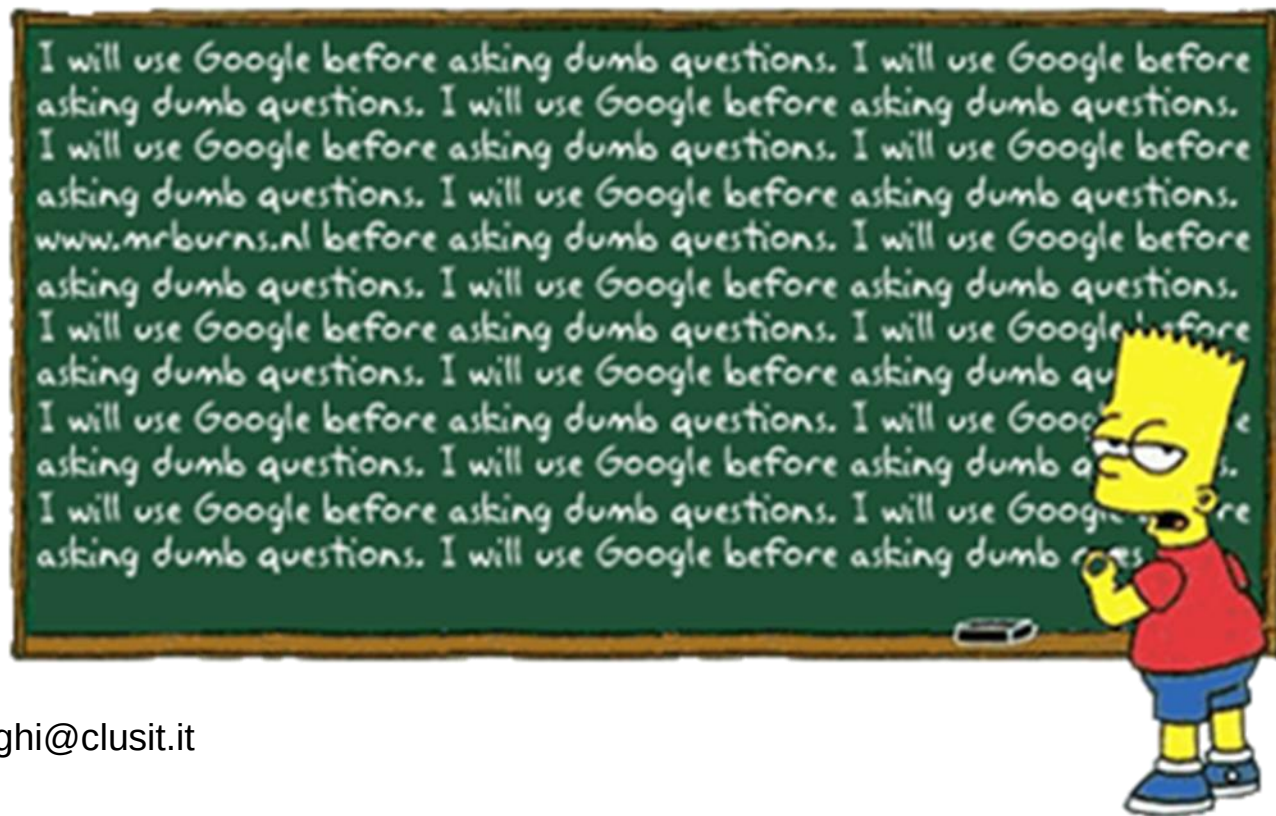


Figura 2: Le figure specializzate in OT Security – Fonte: Osservatorio Information Security & Privacy, School of Management Politecnico di Milano

Domande? Dubbi?



Enzo M Tieghi – etieghi@clusit.it

“Industrial cybersecurity. Criticità ed evidenze”

Fabio Massimo Marchetti

Vice Presidente ANIE Automazione con delega alla digitalizzazione

Federazione ANIE

Federazione Nazionale Imprese Elettrotecniche ed Elettroniche



- **13** Associazioni
- **1.500** imprese
- **84** Mld € di fatturato aggregato
- **500.000** addetti
- **4%** del fatturato investito in R&S

ANIE Automazione



- L'Associazione rappresenta i **fornitori di componenti e sistemi per l'automazione industriale** manifatturiera, di processo e delle reti
- **Oltre 100** imprese
- **4,5** Mld € di fatturato aggregato
- I Gruppi operanti in ANIE Automazione lavorano su due aree principali: **Prodotto** e **Sistema**

PRODOTTO
AUTOMAZIONE DI PROCESSO
AZIONAMENTI ELETTRICI
COMPONENTI E TECNOLOGIE PER LA MISURA E IL CONTROLLO (WG WIRELESS, NETWORKING, RFID, ECONDER, SAFETY, VISIONE)
HMI-IPC-SCADA
PLC-I/O

SISTEMA
MECCATRONICA (QUADRI BORDO MACCHINA, RIDUTTORI)
SOFTWARE INDUSTRIALE
TELECONTROLLO DIGITALIZZAZIONE RETI E APPLICAZIONI DISTRIBUITE
OPC UA
5G
TELEMATICA APPLICATA A TRAFFICO E TRASPORTI

Il Gruppo è composto da una trentina tra le più importanti imprese del settore e si pone i seguenti obiettivi:

Redigere linee guida

per l'implementazione di tecnologie abilitanti 4.0 e benefici derivanti dall'utilizzo di soluzioni software avanzate, anche attraverso la pubblicazione di **«libri bianchi»**

Definire modelli di calcolo del ROI

con riferimento ad aree applicative specifiche

Aiutare a comprendere

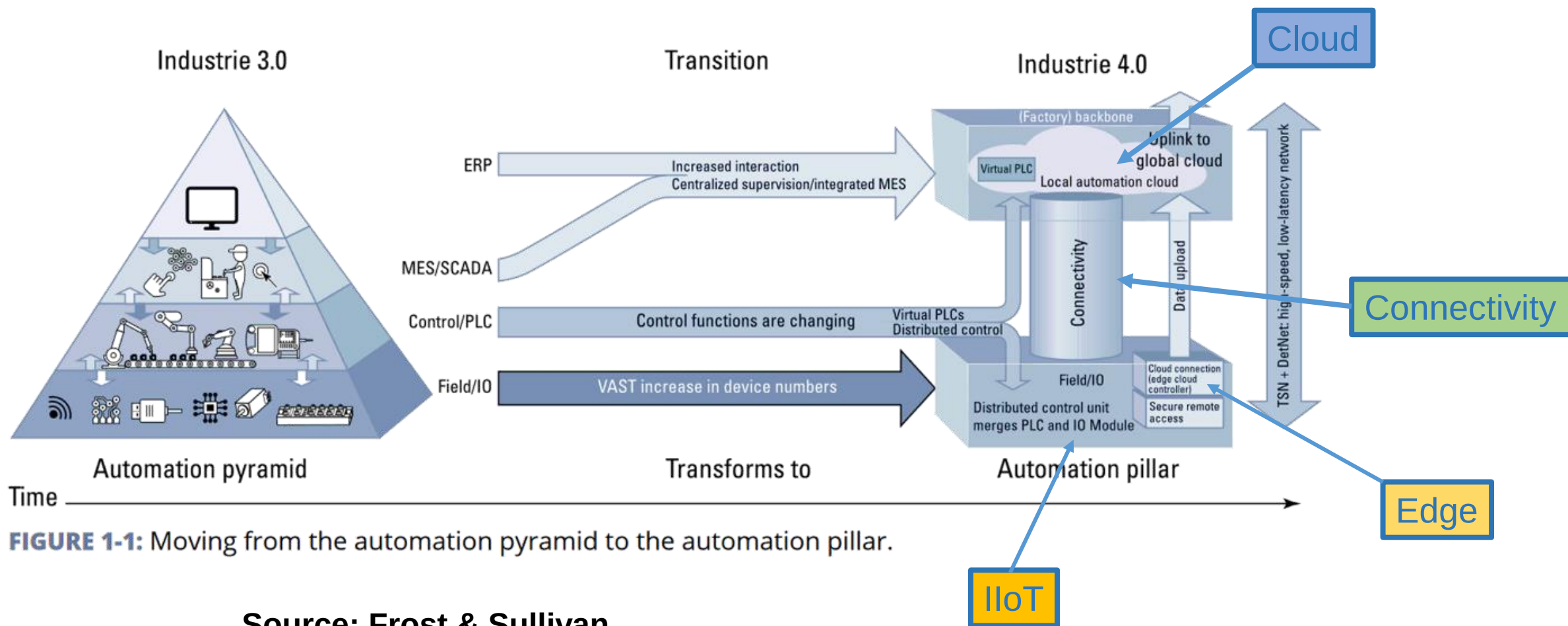
e utilizzare gli **acceleratori di ROI** disponibili (incentivi di legge)

Organizzare eventi di divulgazione

sui temi relativi al software industriale e in particolare organizzare un **forum** di riferimento per questa tecnologia abilitante

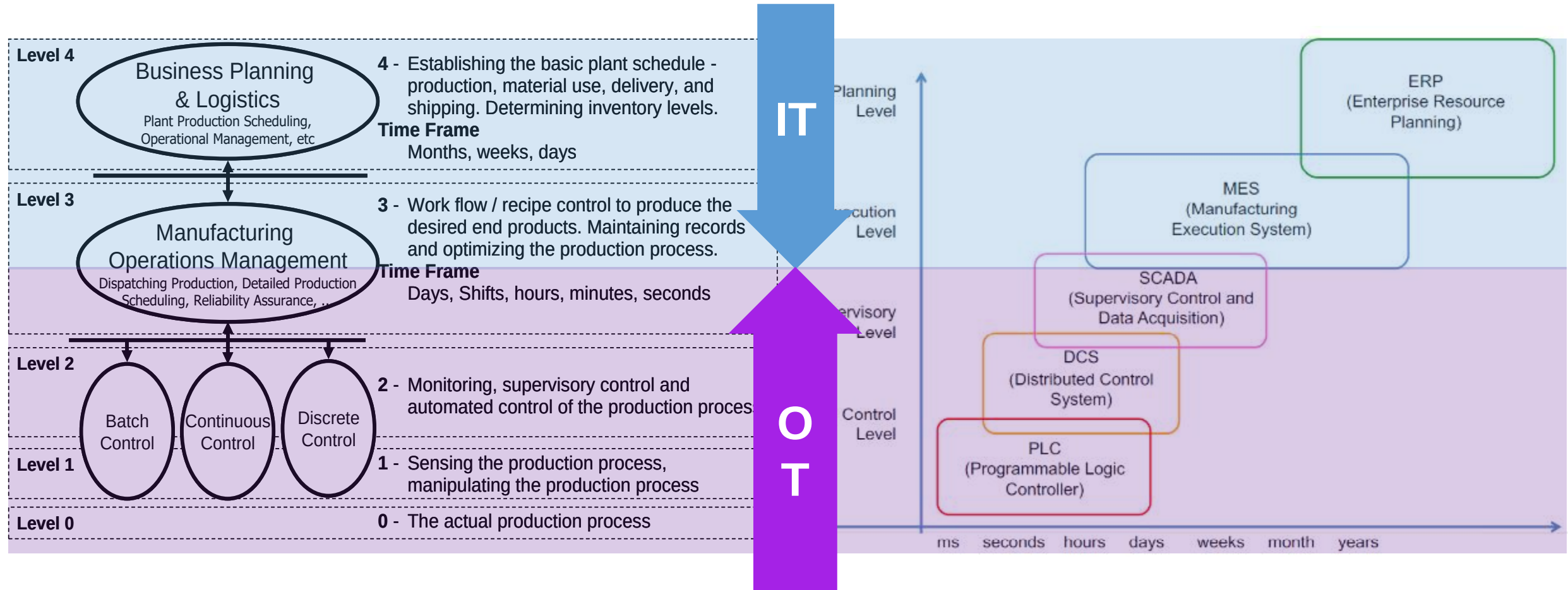


Industria 4.0: un mondo in transizione

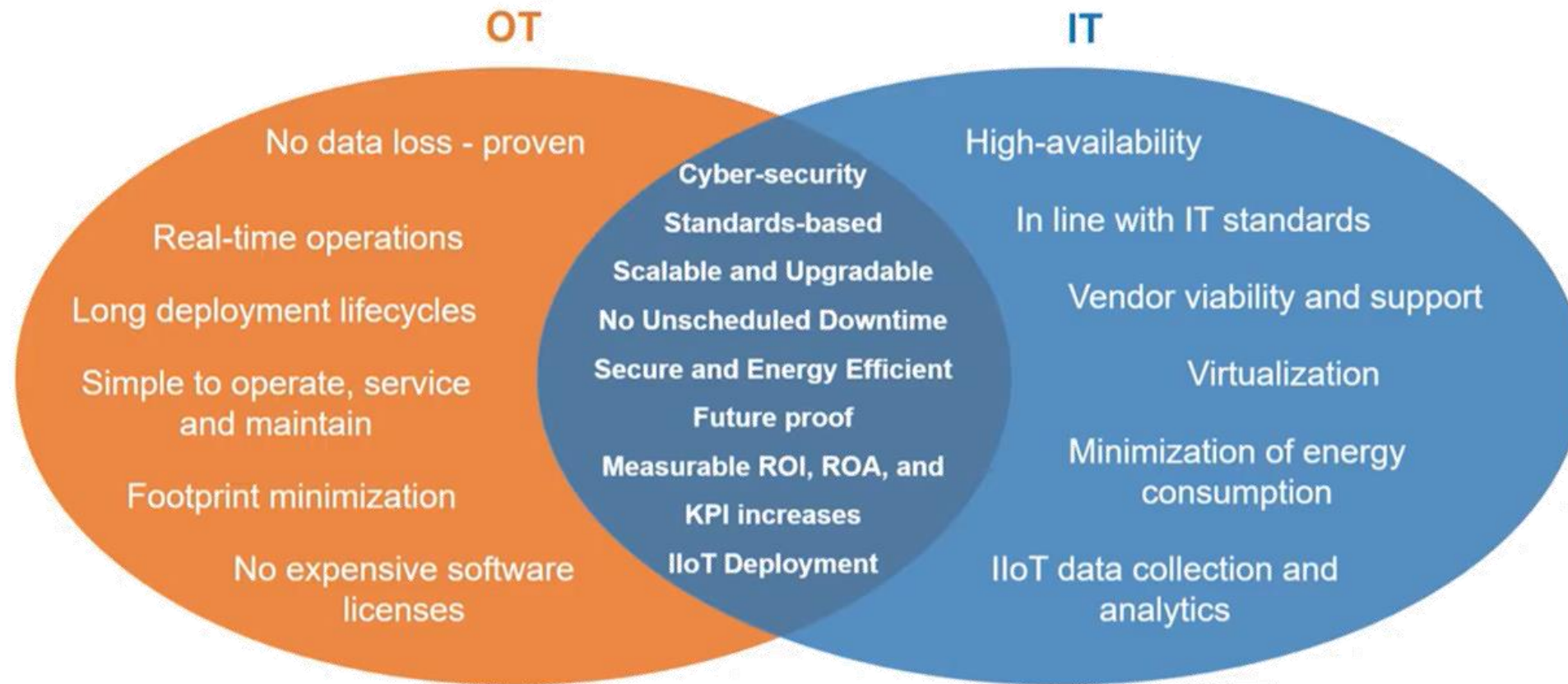


Source: Frost & Sullivan

Gestione processi e gestione produzione due mondi convergenti

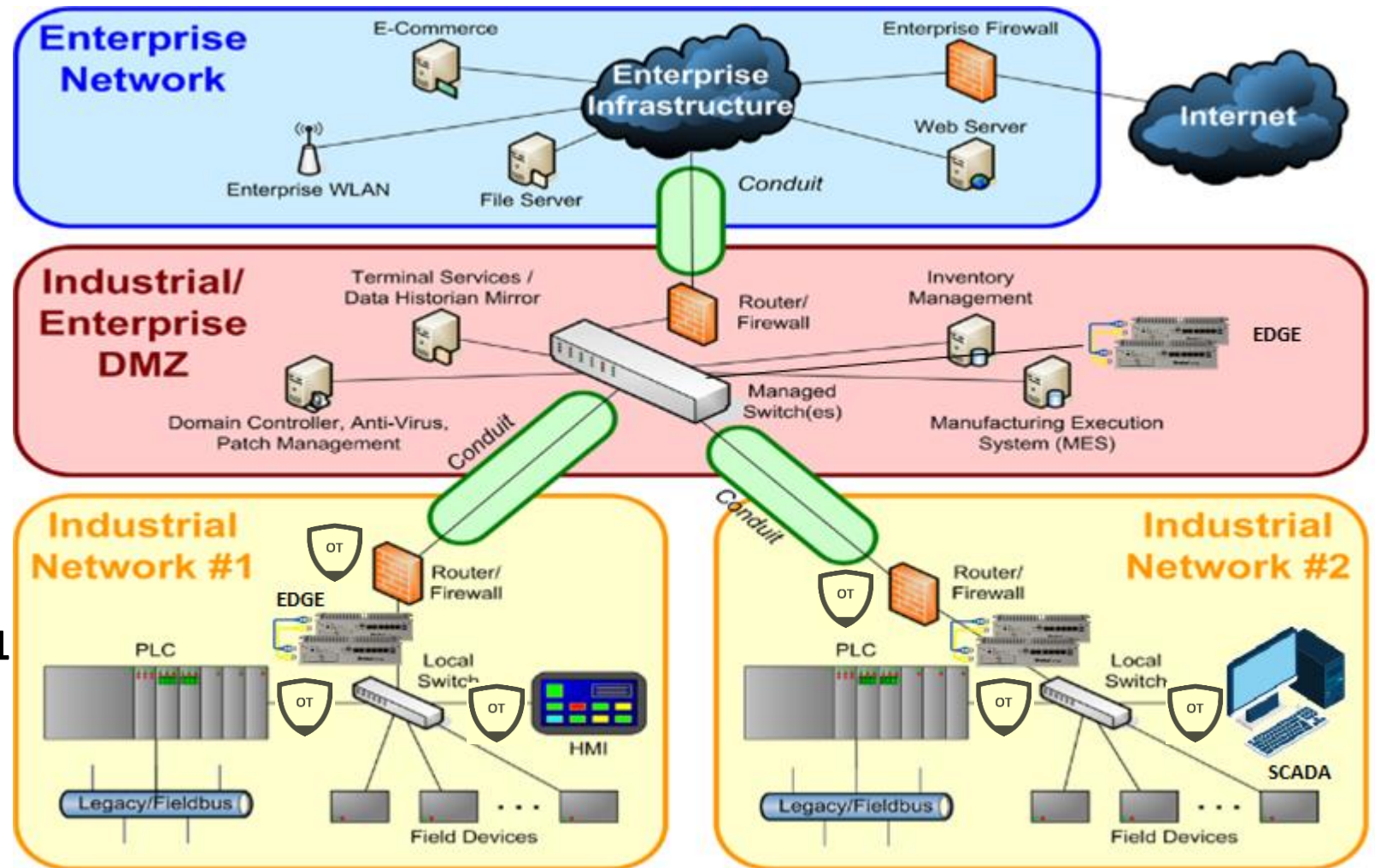


IT e OT un rapporto complesso (cultura, risorse, organizzazione e processi)

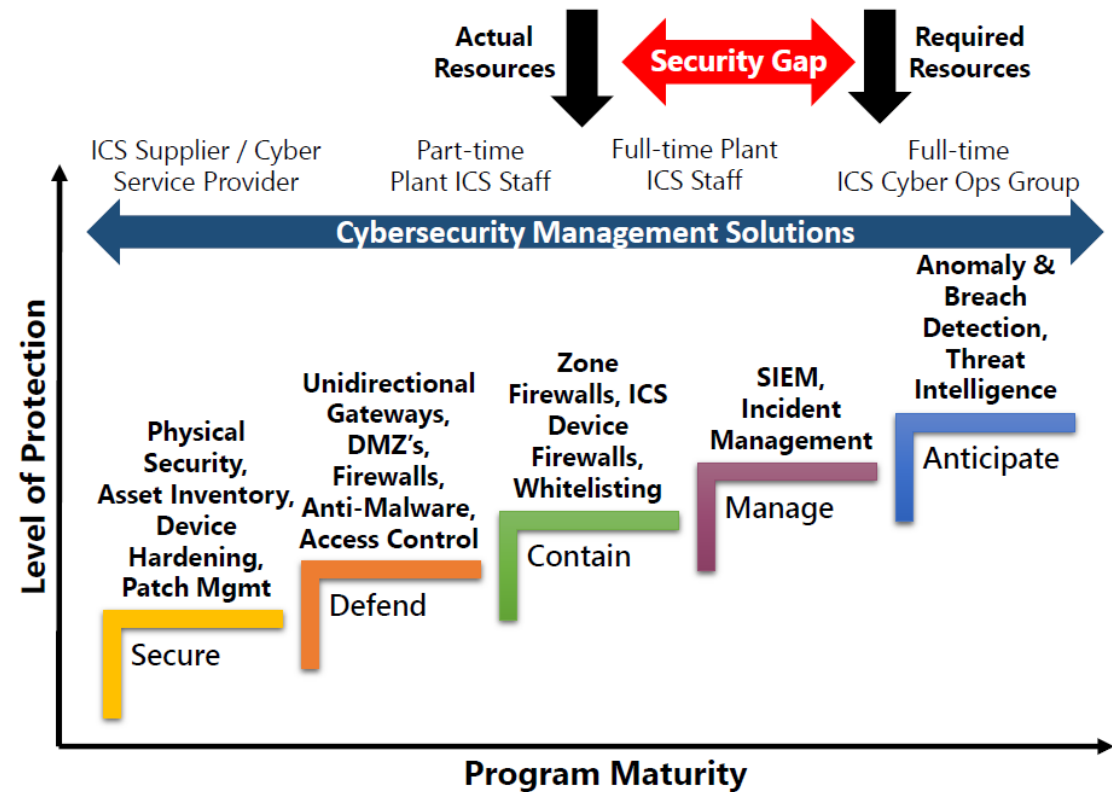


Alcuni «cyber-ingredienti» per l'integrazione IT/OT

- Cybersecurity Posture Assessment
 - Cybersecurity Target Definition
 - Segmentazione e segregazione
 - Vulnerability Detection
 - Anomaly Detection
 - Continuous Improvement
-
- IEC 62443
 - NIST Cyber Security Framework 1.1
 - NIST Special Publication 800-82
 - ISO/TR22100-4:2018



Gestione delle risorse in funzione degli Obiettivi



Security Level	Description	Target	Skills	Motivation	Means
SL1	Capability to protect against casual or coincidental violation	Misconfiguration	No awareness	Confusion	No objective
SL2	Capability to protect against intentional violation using simple means with low resources, generic skills and low motivation	No security measures implemented, hacker	Basic	Low	Straight forward
SL3	Capability to protect against intentional violations using sophisticated means with moderate resources, IACS specific skills and moderate motivation	Only moderate security measures implemented, high level hacker	Industrial specific	Average	Intentional
SL4	Capability to protect against intentional violations using sophisticated means with extended resources, IACS specific skills and high motivation	Economical Damage	Industrial specific	High	Aggressive



Table 2: Security Levels Categorization

Maturity Level	Category	Description
ML 1	Initial	Capability of performing a service without a documented process that is poorly controlled
ML 2	Managed	Capability of performing a service in a formal documented characterized process with evidence of expertise and trained personnel
ML 3	Defined	Capability of performing ML2 level including evidence of practicing the process e.g. Documented process plus list of participants in the training of personnel
ML 4	Improved	Capability of performing ML3 level including demonstration of continuous improvement e.g. internal audit report



Table 3: Maturity Levels Categorization and description

ANIPLA

Associazione Nazionale Italiana Per L'Automazione



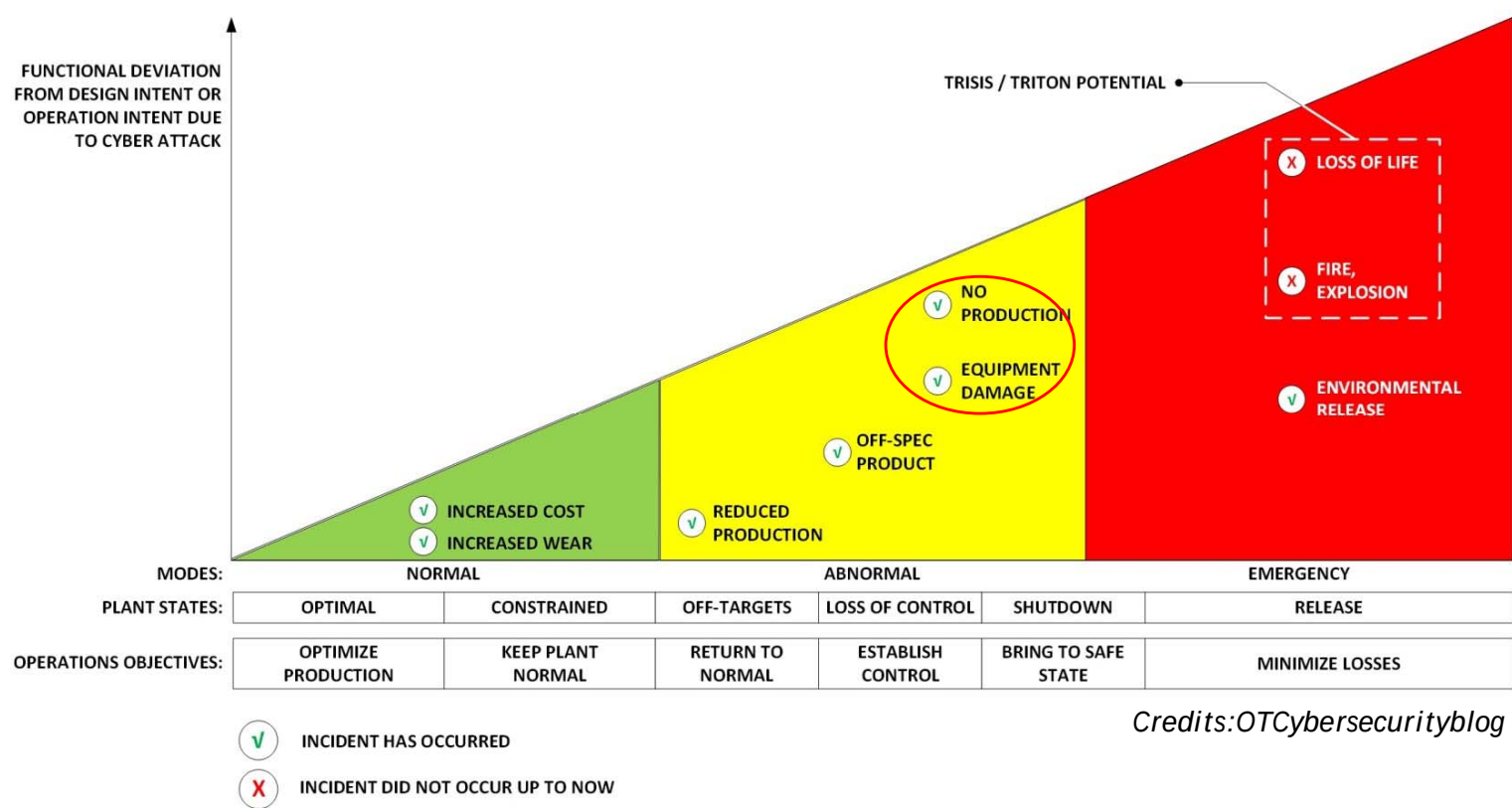
Functional Security in Project Engineering Design



Palazzo UCIMU - Viale Fulvio Testi 128 – 20092 Cinisello B.mo (MI)
Tel 02 39 28 93 41 mail anipla@anipla.it

To Start

Why Functional Security or Cybersecurity



- Cyber Kill Chain
- Time lag between infection and attack
- Detection strategies and means shall be different with respect to infection “maturity”
- Experience and use cases instruct on how the risk shall be managed and technically addressed

OT Systems in Plants are weak links which must be hardened

=>Procedures & Standards
=>Devices and tech. solutions
=>People



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To Start

Cybersecurity Risk

- Cybersecurity represents the set of security controls and strategies able to mitigate the risk which is a function of a given threat source exercising a potential vulnerability and the resulting impact of the event on the organisation

$$\begin{array}{c} \text{Cyber Security Risk} \\ = \\ (\text{Threat likelihood} \times \text{Vulnerability}) \times \text{Consequence} \end{array}$$

NIST SP800-30

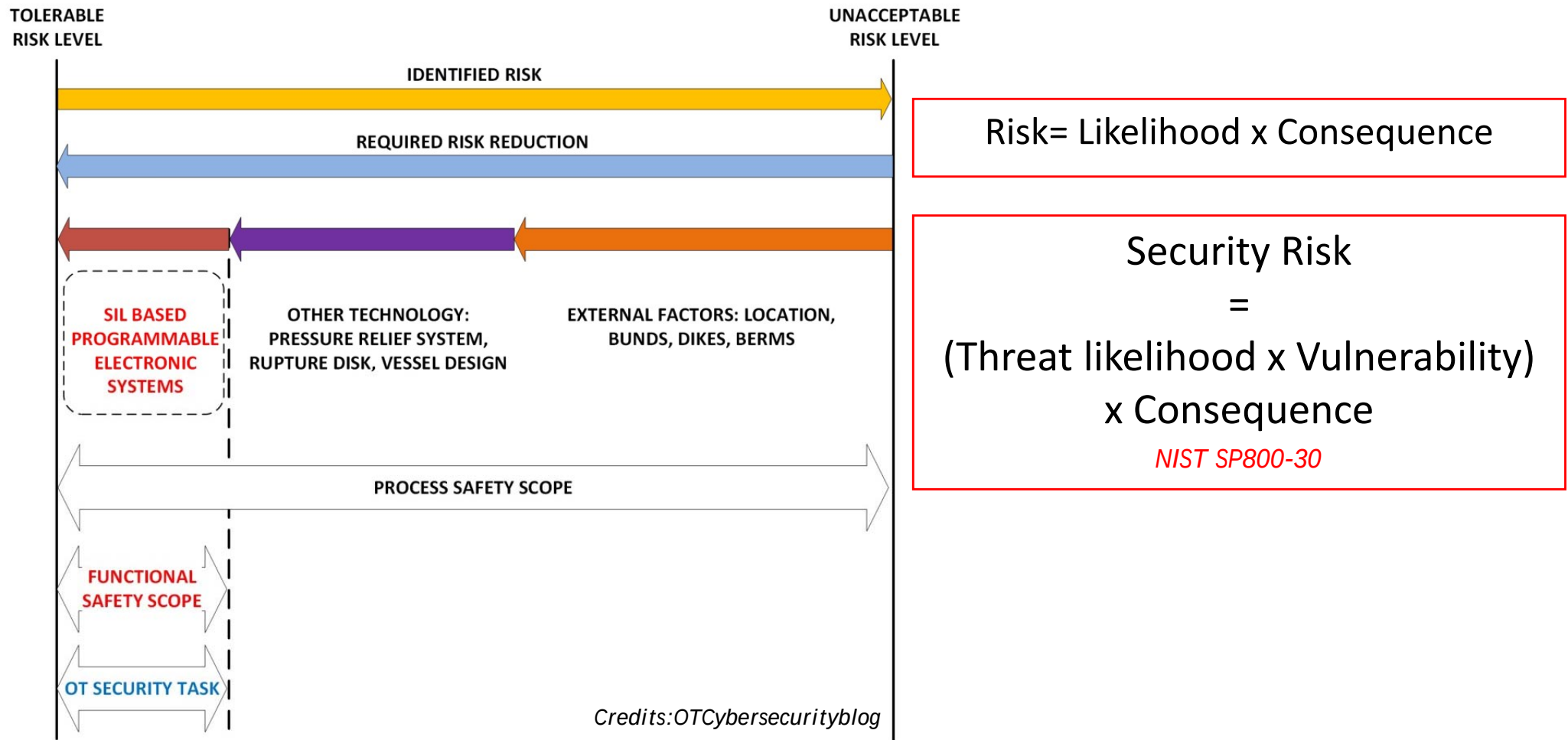
- It provides means of prevention of illegal (wilfull) or unwanted penetration, intentional or unintentional interference with the intended operation, inappropriate access to confidential information in networked systems of Operational Technology system (OT)



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Cybersecurity (or Functional Security)

Functional Security and Safety



OT Cybersecurity risk assessment and coverage COMPLIMENTS Functional Safety



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Cybersecurity (or Functional Security)

Risk assessment, addressment and management

1. Security control based (IEC61443-3-3 & ISA TR84.00.09)
2. Zone/Conduit Security based (ANNSI, IEC61443-3-2/IEC61443-3-3 & ISA TR84.00.09)
3. asset based risk assessment
4. threat modelling based risk assessment (e.g. ISF, MITRE)



- Defence in depth approach
- Documenting the security requirements
- Maintaining the security requirements in time
- Continuously updating the CSSRS



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Cybersecurity (or Functional Security)

A guideline- Project Flow

- CS SRS draft - classify the plant under consideration (type, criticality)
- Collection of applicable standards, norms and local laws (e.g. RF laws)
- Assign the overall SL-T of the ICS based on classification
- Definition of the equipment under control (EUC) → Initial System Block diagram
- Definitions of zone and conduits / dataflow directions
- Assign a SL-T to them: the higher the network layer, the higher the SL-T
- Market investigation / PO assignment
- threat modelling workshop: with Owner and Vendor/Consultant
- Threat Gap analysis and risk assessment
- Update to detailed system architecture
- Update the CS SRS
- Fabrication
- Tests



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Cybersecurity (or Functional Security)

A Guideline

- ensure that personnel shall have assigned roles, rights and privileges
- Building Walkflow study
- at least 2 MFA concept is implemented when accessing rooms: Room access is granted based on roles and privileges (ACS in place)
- No external mass storage devices are allowed and blocked
- System Panels are closed by keys managed by supervisors, not “passe part tout”
- Hardware Access to CPU configuration is granted by hot work permits and key switches



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Cybersecurity (or Functional Security)

General Security Controls

- Authentication/Authorisation security controls (2MFA)
- segmentation to Purdue model layers (or ISA95/API554)
- Use of DMZ
- separation of networks from the most remote location: Serials, IoT,
- one unique interface to DCS from UCPs
- stateful FW towards critical machines PLCs or direct connection to DCS via Modbus RTU
- Modbus FW towards other UCPs
- segregation & FW of SIS/GDS and FDS from DCS
- In Russia the fire detection/suppression systems are a critical infrastructures so they must be “parallelly cyber-secured” from top L3.5/DMZ
- Network inventory scanning
- Mixup of network protection measures and endpoint protection measures (e.g. FW)

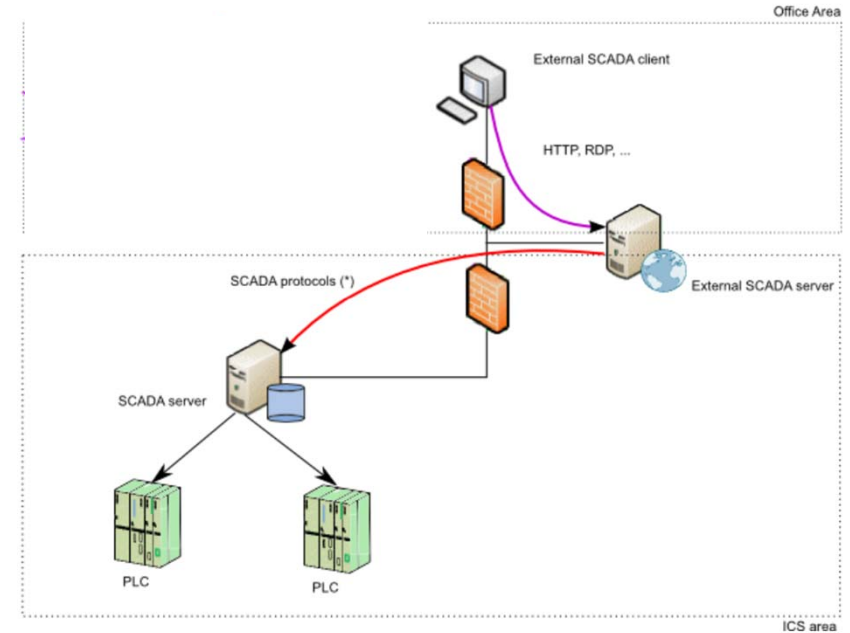
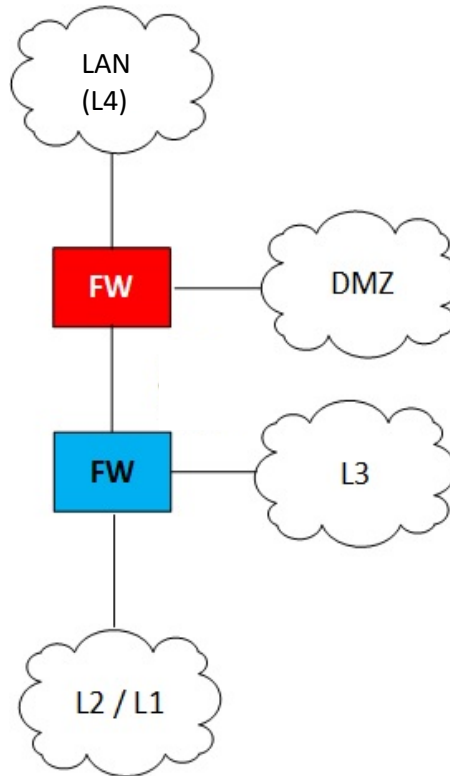


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Cybersecurity (or Functional Security)

General Security Controls @ L3.5 / DMZ

- Protocols disjunction from untrusted to trusted zones
- Remote access / File server
- Manual Vulnerability scanner
- Av server
- Patch management srv
- Zta (pep / pdp) or VPN
- NGFW
 - unidirectional
 - SSL inspection,
 - App control and intrusion Prevention
- Limit access to ports dedicated to remote access protocols



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Cybersecurity (or Functional Security)

General Security Controls @ L3 and L2

L3/L2.5

- Backup & Restore
- SIEM
- Passive traffic monitoring via SW SPAN port / TAP devices
- Domain controller
- NAC

L2

- AV nodes agent
- Device control agent
- Application control Agents (white/blacklisting)
- B&R agent on System backups
- Domain controller(s), if the case

L1

- Modbus Firewalls
- Avoid networking of UCP EWS



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Thank you



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Industria 4.0 Sicura – Obiettivi e partnership



Obiettivi: mitigare i rischi informatici causati dall'adozione dei paradigmi dell'Industria 4.0

Partner di ricerca



UNIMORE
UNIVERSITÀ DEGLI STUDI DI
MODENA E REGGIO EMILIA



ALMA MATER STUDIORUM
UNIVERSITÀ DI BOLOGNA
CENTRO INTERDIPARTIMENTALE
DI RICERCA INDUSTRIALE ICT

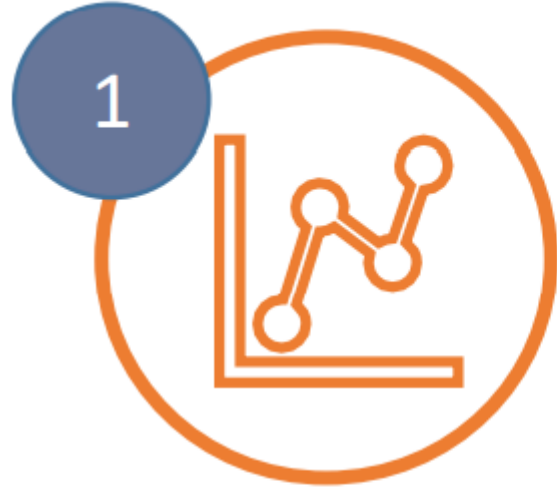


t3lab
TECHNOLOGY
TRANSFER
TEAM



Partner industriali

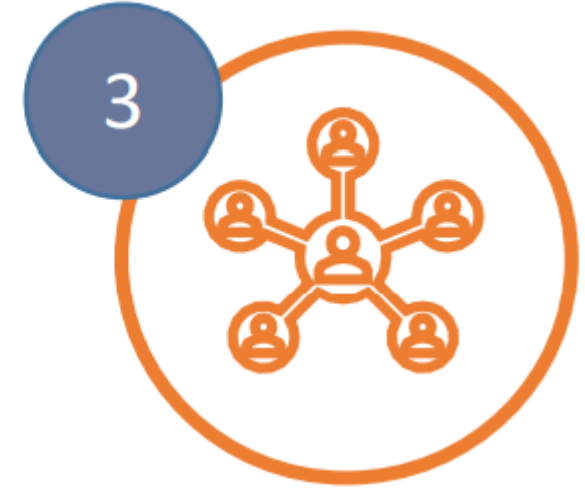




**Valutazione del
rischio informatico
industriale**



**Minimizzare la
vulnerabilità
industriale**



**Customizzazione
delle soluzioni i4s**

Principali risultati



1



Nuovi strumenti di analisi del rischio

Sviluppo e consolidamento di nuovi strumenti informatici per valutare in modo oggettivo l'esposizione al rischio

Linee guida per la progettazione di impianti

Attraverso linee guida per progettare impianti industriali connessi basati sulle esigenze dell'industria regionale

2



3



Miglior resilienza ad attacchi informatici

Sviluppo delle tecnologie esistenti e miglioramento della loro capacità di resilienza delle aziende in caso di cyber attacchi

4

Elaborazione di un "digital twin" dell'impianto
Sviluppo di un dimostratore per sperimentare e valutare le soluzioni individuate prima di implementarle in ambito operativo



Analisi del rischio cyber per smart manufacturing



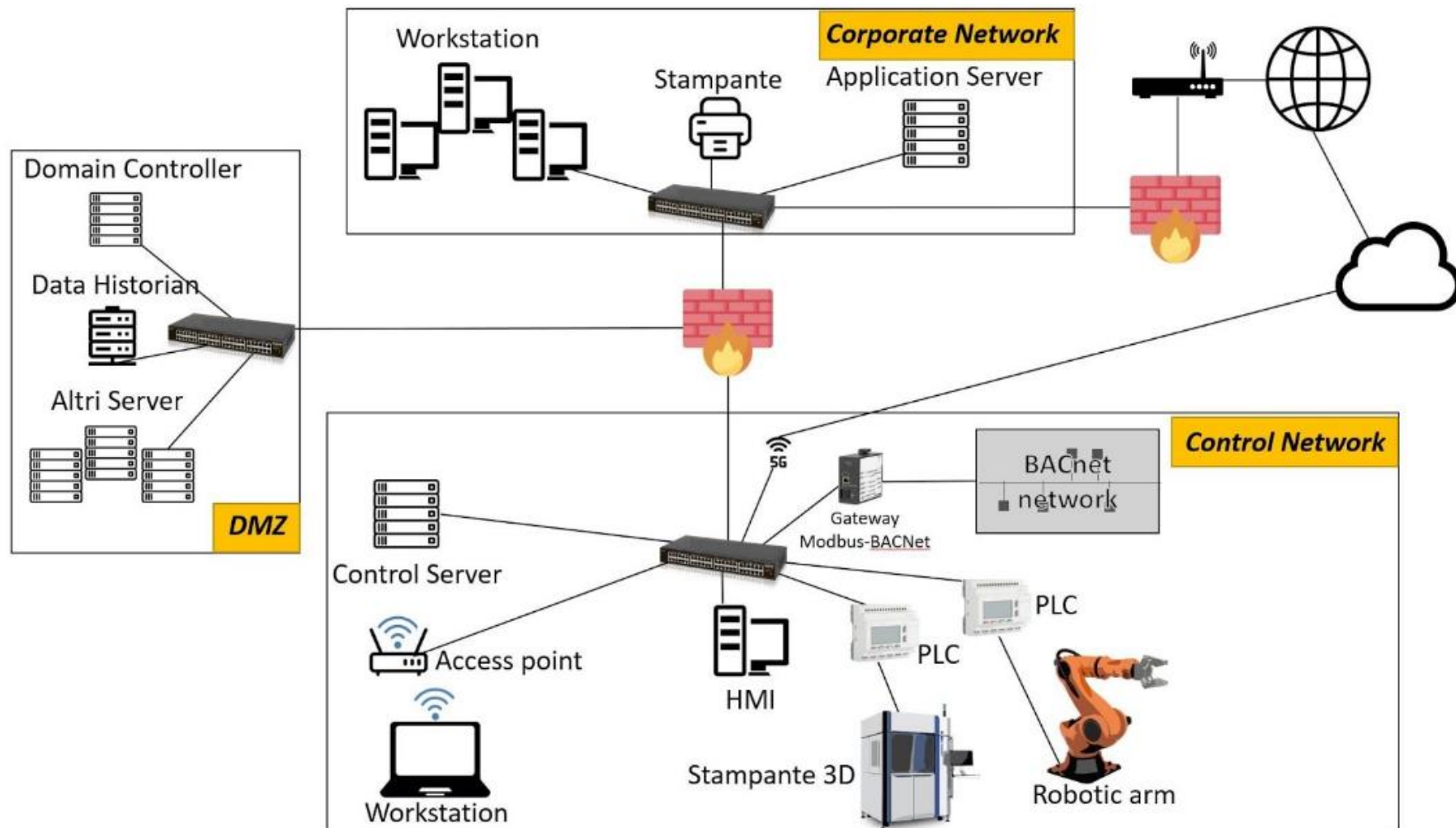
- Vulnerabilità specifiche di protocolli e dispositivi industriali
 - ... anche wireless!
- Analisi di attacchi informatici specifici
- Strumenti di supporto per l'analisi del rischio cyber di impianti produttivi connessi



- Esistono varie normative relative alla sicurezza fisica (safety)
 - Tra tutte: IEC 62443
- Non esistono normative relative alla sicurezza cyber
- Numerose linee guida e «best practice» (NIST, Purdue Model, ...)
 - Non tutte applicabili → dimensione aziendale!
 - Non sempre concordi

Obiettivo → proporre linee guida progettate per le specificità delle aziende manifatturiere del territorio

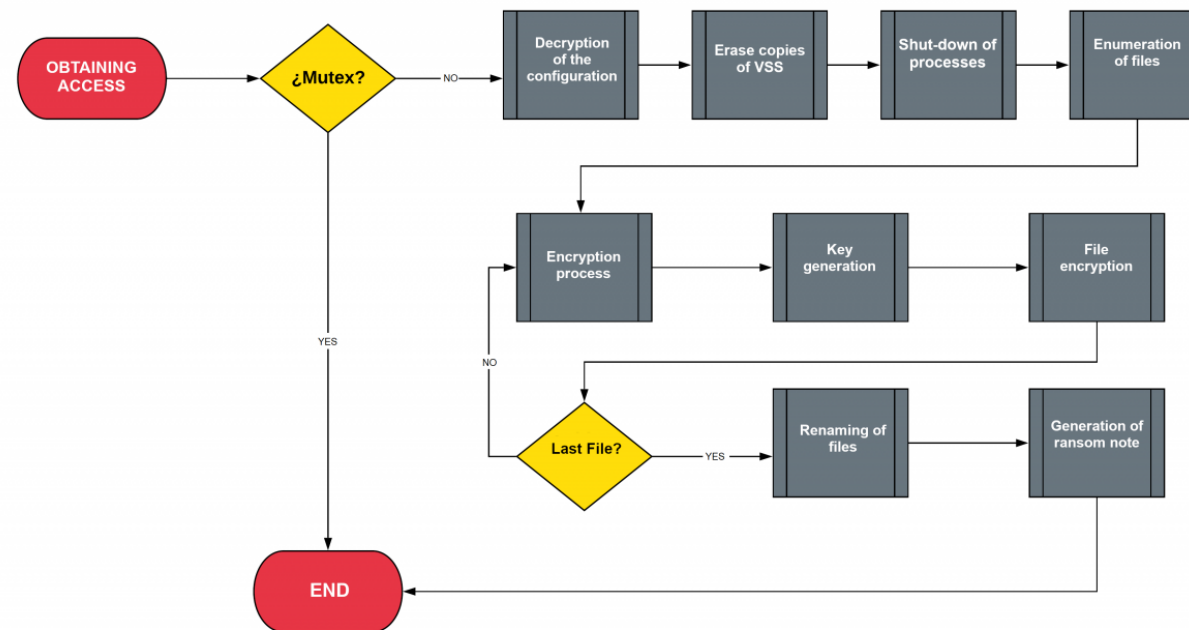
Linee guida per la progettazione di impianti



Migliore resilienza agli attacchi informatici



- Sviluppo di soluzioni tecnologiche innovative per bloccare attacchi a sistemi industriali
- Esempio: malware Ekans e Megacortex



Migliore resilienza agli attacchi informatici

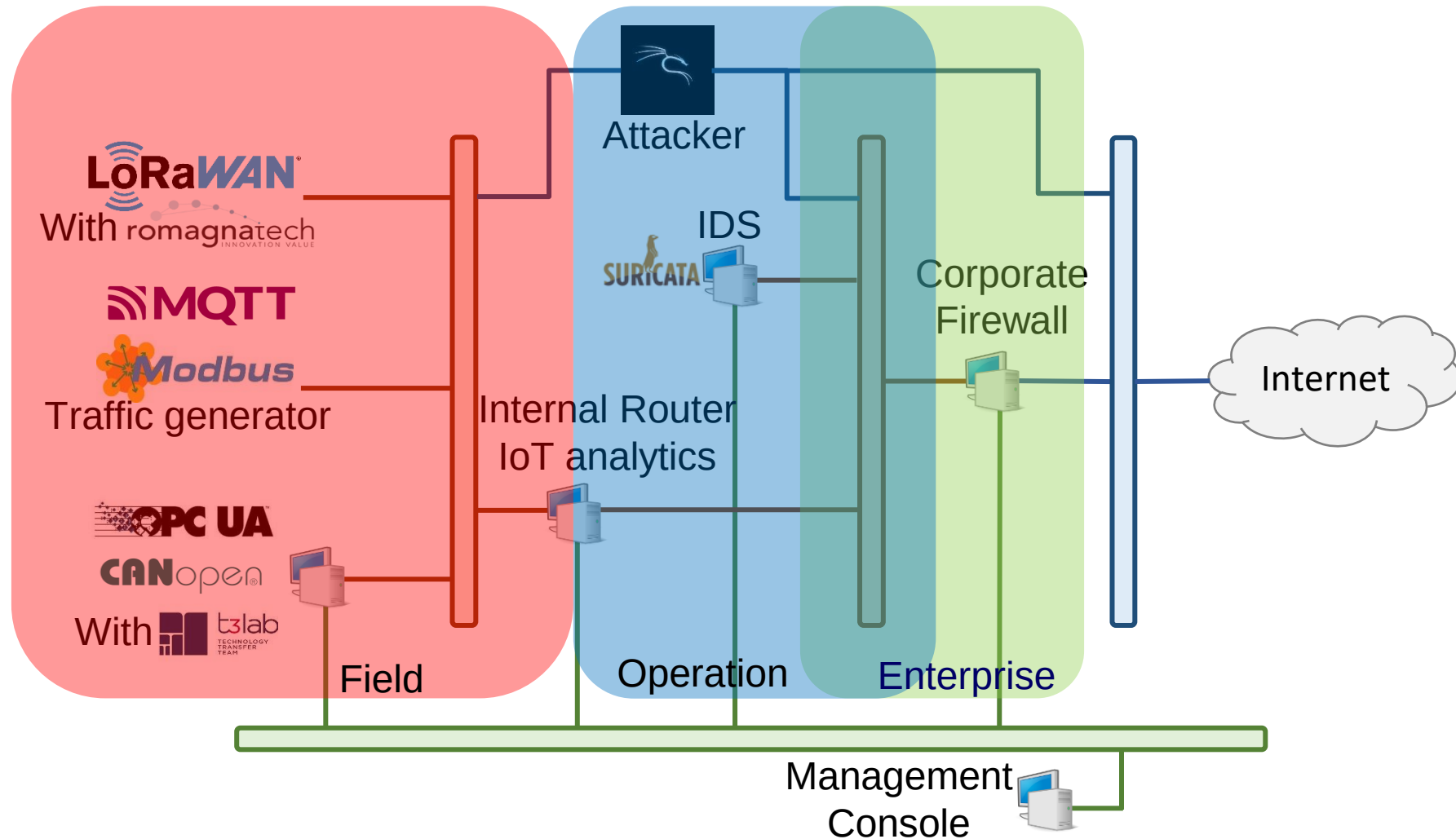


- Risultato: sistema di *intrusion detection* e *intrusion prevention* in grado di rilevare e bloccare infezioni
- Testato in ambienti simulati con esemplari reali del malware

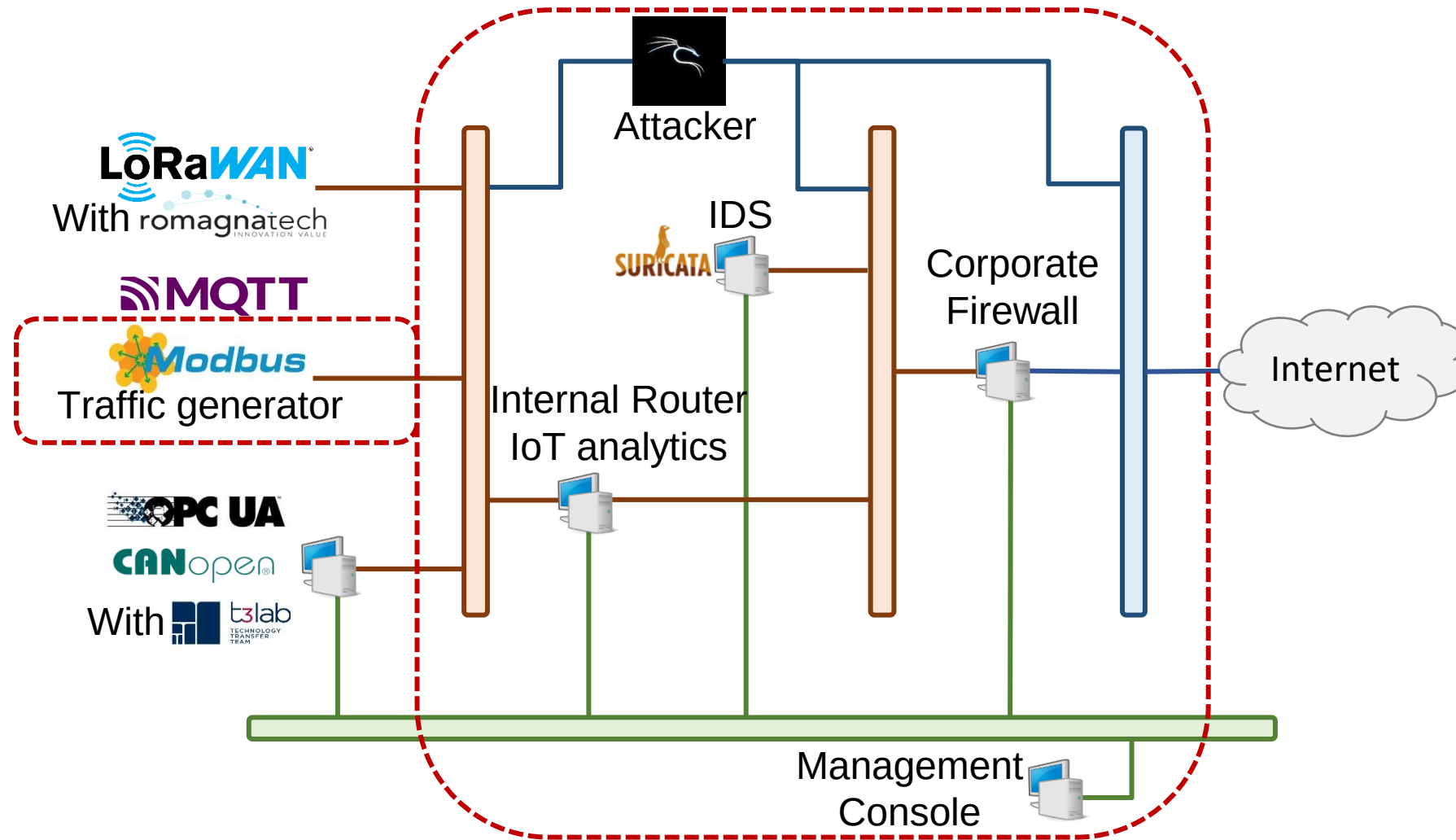
Digital twin



- Modello IEC 62443



Digital twin





Prof. Mirco Marchetti



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Q&A